

**Present:** Drs. Bertagnolli, Blacker, Burstein, Cardozo, Da Silva, Donoff, Eappen, Earp, Farrell, Goldsmith, Haas, Haigis, Keating, Klig, Kroshinsky, McNeil, Morton, Nagler, Pauker, Pomahac, Poussaint, Rexrode, Sieberg, Stone, Struhl, Tarbell and Weinstein

**Guest:** Drs. Hundert, Muto, Nadler, Roberts and Phillips; Messrs. Kazberouk and Mitchell

**Staff:** Mss. Dale, Hecht and Smith

Acting Dean McNeil called the meeting to order at approximately 4:05 p.m. She asked for and received acceptance of the minutes from the October 7, 2016 meeting, as presented. She then asked for a moment of silence for Dr. Fredric Frigoletto, a former Faculty Council member, who passed away on October 31, 2016 after a short illness.

Acting Dean McNeil announced that the agenda features two topics of interest that extend across the HMS community - Harvard Catalyst and the HMS Center for Primary Care. Dr. Nadler, dean for clinical and translational research, and Dr. Phillips, director of the HMS Center for Primary Care were invited to lead discussions on the future directions of these programs. Acting Dean McNeil noted that two medical students will be joining Dr. Phillips in his presentation – Mr. Andreas Mitchell (MD/MPP '18) and Mr. Alex Kazberouk (MD/MBA '18). Brief documents were distributed to the Council to give some background on the programs and to stimulate thinking before the meeting to ensure a thoughtful discussion.

Acting Dean McNeil introduced Dean Nadler.

Dean Nadler spoke about the great challenge to train and sustain the next generations of clinical and translational (CT) investigators. He reported that Harvard Catalyst has been in existence since 2008 and has attempted to add value in training and sustaining the CT workforce and supporting CT investigators by building infrastructure and resources, and convening, connecting and catalyzing opportunities for researchers. Dean Nadler noted that the Catalyst program is up for a five-year renewal in 2017.

Dean Nadler also identified and discussed key drivers that will impact the success of the next generation of CT investigators, including access to most talented and diverse investigator pipeline; protected time; mentorship; educational, human and financial resources; commitment from the division, department and institution; and, integration into a community of CT investigators across Harvard.

There was a general discussion regarding future support for translational research across the Harvard community and Dean Nadler's proposed responses to address each of the key drivers.

Next, Acting Dean McNeil introduced Dr. Phillips.

Dr. Phillips gave a brief review of the formation of the HMS Primary Care Center, which recently celebrated its five-year anniversary. He discussed the importance of primary care and how increased access to primary care can result in improved health in the community, which drives down costs.

In talking about the future of primary care, Dr. Phillips highlighted four key areas, including payment systems, provider-patient relationships, increased focus on high-complexity presentations, and a refocus on the integration of a patient's health behavior and social needs. He showed a video on transforming primary care through system transformation, research, entrepreneurship, and education.

Dr. Phillips discussed potential future direction for the Center. He said that the Center seeks to obtain global recognition as an authority on primary care innovation, to train teams and leaders, and to revolutionize payment with the primary care practice policy model.

Dr. Phillips then introduced Mr. Mitchell (MD/MPP '18) and Mr. Kazberouk (MD/MBA '18). Mr. Mitchell discussed how students connect with faculty mentors for research. He also commented that because HMS does not have a family medicine department, the Center has become a home for students interested in family medicine. In the area of innovation, he said that students get hands on experience by becoming Agents of Change and reaching out to underserved communities.

Mr. Kazberouk talked about the Student Leadership Committee (SLC) which consists of a community of 30 students from HMS, HSPH, HKS, and the MGH Institute of Health Professions. He described the SLC as project-based and its contributions to the leadership part of the Center's mission. The SLC was designed to create teams of four to eight students. The projects are based on student interest covering topics related to advocacy, innovation, community health, medical education, and communications.

Before opening up the meeting to discussion, Dr. Phillips concluded his presentation by stating that the Center wants to build on existing opportunities for student engagement with faculty and local primary care community, augment the impact of the SLC projects through HMS and community partnerships, and partner with medical education leaders to expand leadership trainings.

After a general discussion, Acting Dean McNeil adjourned the meeting at approximately 5:30pm.